

## FRED THOMPSON

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My recent papers are available at [http://papers.ssrn.com/sol3/cf\\_dev/AbsByAuth.cfm?per\\_id=249171](http://papers.ssrn.com/sol3/cf_dev/AbsByAuth.cfm?per_id=249171);  
My *Oregon Economics Blog* posts are available at <http://oregonecon.blogspot.com>

## OTHER PROFESSIONAL EXPERIENCE

(See also international activities, below)

Columbia University, School of International and Public Affairs, MPA Program: Associate Professor, 1980-85.

UCLA, Anderson Graduate School of Management, Visiting Associate Professor, 1981.

Economic Council of Canada: Senior Research Economist, 1978-79.

University of British Columbia, Faculty of Commerce: Assistant/Associate Professor, 1976-78.

California Postsecondary Education Commission: Associate Deputy Director, 1975-76.

Department of Finance, State of California: Assistant to Senior Analyst, December 1971-April 1975

UC, Davis, Institute for Governmental Studies, Adjunct Assistant Professor, Fall 1973-Spring 1975.

## EDUCATION

PhD Claremont Graduate University, Center for Politics and Economics, Claremont, California 1972

BA Pomona College, Economics and History, Claremont, California 1964

## PUBLICATIONS

*Digital State at the Leading Edge*. Toronto: University of Toronto Press, 2007. With lead authors Sandford Borins and Kenneth Kernaghan, and Nick Bontis, David Brown, and Perri 6.

*From Bureaucracy to Hyperarchy: Netcentric and Quick Learning Organizations*. Charlotte NC: Information Age Publishing, 2007. With L.R. Jones, Naval Postgraduate School.

*Public Management: Institutional Renewal for the 21st Century*. New York: JAI/Elsevier Scientific, 1999. With L.R. Jones.

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*Regulatory Policy and Practices: Regulating Better and Regulating Less*. Praeger: New York, 1982. With L.R. Jones.

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*Regulatory Regimes in Conflict*. Latham, MD: University Press of America, 1984.

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- It's Spending that Matters: From Robust Control Theory to Practical Heuristics. *OECD Journal on Budgeting*. Volume 14, Issue 3 (2015), pages 39-52.
- The Government Finance Database: A Common Resource for Quantitative Research in Public Financial Analysis. *PLoS-ONE* Vol. 10, Issue 8 (June 24, 2015) e0130119. doi: 10.1371/journal.pone.0130119. With Kawika Pierson, lead author, and Mike Hand, Willamette University.
- Understanding and Creating Public Value: Business is the Engine; Government the Flywheel (and also the Regulator). *Public Management Review* Vol. 14, Issue 4 (2015), pages 565-586. With Polly Rizova, Willamette University.
- Dispelling Fear and Loathing in Government Acquisition: A Proposal for Cultivational Governance in Source Selections. *Journal of Public Procurement*. Volume 13, Issue 3 (2013), pages 289-314. With S.M. Maser, Willamette University.
- Corporate Governance and Lobbying Strategies. *Journal of Business Research* Volume 66, Issue 4 (2013), pages 547-553. With I. Mathur, M. Singh, and A. Nejadmalayeri.
- Budgets? We Don't Need No Stinkin' Budgets: Ten Things We Think We Think We Know about Budgeting and Performance. *Jahrbuch der Schweizerischen Verwaltungswissenschaften/Yearbook of Swiss Administrative Sciences*. Volume 4 (2012), pages 39-52. With Ken Smith, University of Washington.
- How Bid-Protest Mechanisms Mitigate Opportunism in Government Contracting. *International Public Management Journal*. Volume 15, Issue 2 (2012), pages 137-159. With S.M. Maser and Vladimir Subbotin.
- Assessing and Maximizing Corporate Social Initiatives: A Strategic View of Corporate Social Responsibility. *Journal of Public Affairs*. Volume 11, Issue 4 (2011), pages 344-352. With E. Maltz and D.J. Ringold, Willamette University.
- Mitigating Spirals of Conflict in DOD Source Selections. *Defense Acquisition Research*. Vol. 18, No.2 (Issue 58, April 2011) 58-74. With S.M. Maser.
- The Influence of Income Tax Rates on the Market for Tax-Exempt Debt. *Municipal Finance Journal*. Vol. 31, No. 1 (Spring 2010) 41-60. With Marc Choate and M.L. Hand, Willamette University.
- A Better Budget Rule. *Journal of Policy Analysis and Management*. Vol. 28, No. 3 (Summer 2009) 463-478. With Michael Dothan, Willamette University.
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- Las Tres Caras de Gestión Pública. *Gestión y Política Pública*. 17/2 (summer 2008) 487-510. Reprinted online in English as The Three Faces of Public Management, *International Public Management Review*, 9/1 (2008) 1-17.
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- The Cost of Regulation, *Interfaces*. 27/3 (May-June 1997) 22-29. With Earl Littrell, Willamette University.
- Toward a Regulatory Budget, *Public Budgeting & Finance*. 17/1 (Spring 1997) 89-98.
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- Deregulating Defense Acquisition, *Political Science Quarterly*, 107/4 (1992-93) 727-750.
- Management Control and the Pentagon: The Strategy-Structure Mismatch, *Public Administration Review*. 51/1 (1991) 52-66.

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- The Effectiveness of Motor Vehicle Safety Inspection: A Meta-Analysis *Research in Public Administration: A JAI Annual*, J. Perry (ed.) Volume 1 (1991) 175-202. With A. Wolfe, Highway Safety Institute, U. of Michigan, and L.R. Jones.
- Biased Budget Forecasts, *Journal of Economic Behavior & Organization*. 14/3 (1990) 425-434. With G. Marc Choate.
- Burden Sharing: Tests of Collective Choice and their Implications, *Political Research Quarterly*. 43/3 (1990) 457-477. With L.R. Jones.
- Budget Makers as Agents: A Preliminary Investigation of Discretionary Behavior under State-contingent Rewards, *Public Choice*. 58/1 (1988) 3-20. With G. Marc Choate.
- Why America's Military Base Structure Can't be Reduced, *Public Administration Review*. 48/1 (1988) 557-63.
- Estimating the Liquidity Requirements of Cash Pools, *State and Local Government Review*. 21/3 (Fall 1988) 105-112. With Bruce R. Gates, Willamette University.
- Lumpy Goods and Cheap Riders: Applying the Theory of Collective Goods, *Journal of Public Policy*. 7/4 (1987) 427-445.
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- Reform of Budget Control in Higher Education and Reply. *Economics of Education Review*. 5/2 (Spring 1986) 147-58 & 165-8. With L. R. Jones and William M. Zumeta.
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- Assessing Faculty Research Productivity in Graduate Public Policy Programs, *Policy Sciences*. 14/1 (1984) 86-97. With M. Farber and P. Powers.
- Incremental vs. Comprehensive Reform of Regulation, *The American Journal of Economics and Sociology*. 43/1 (1984) 1-17. With L.R. Jones.
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- A Reexamination of Control Patterns in Budget Execution, *Policy Sciences*. 13 (1981) 25-50. With William M. Zumeta.
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- Fighting Regulation: The Regulatory Review, *California Management Review*. 23/2 (Winter 1980) 5-19. With L.R. Jones.
- Psychiatric Technician Training and Licensure in California, *Studies in Technical Careers*. 2/1 (Winter 1980) 403-422. With G.S. Fiske and L.R. Jones.
- Legislative Decision Making and the Size Principle, *American Political Science Review*. 73/4 (1979) 1100-8.
- A Horse Race around a Mobius Strip: A Review and a Test of Utility Maximizing and Organizational Process Models of Public Expenditure Decisions, *Policy Sciences*. 11/2 (1979) 119-42. With R. Williams.
- Zero-Base Budgeting, *Canadian Public Administration*. (Summer 1979) 250-60. With S. Gould and Allan Oldall. Translation Alcuni Insegnamenti da un Esperimento Inconcludente, *Problemi di Amministrazione Pubblica: Selezione Trimestrale da Pubblicazioni Straniere*, CFSM, Naples, Italy, 2 (1982) 63-80, and Presupuesto base cero: algunas lecciones de una experiencia no concluyente, *Presupuesto y Gasto Público*. Nº 18, 1983, pags. 247-258.
- The Cost and Value of Budget Forecasts, *Research in Higher Education*. 10/1 (March 1979) 83-93.

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### ***Notes in Refereed Journals***

- A Replication of 'Why Do Cities Hoard Cash?' *Public Finance Review* (doi: 10.1177/1091142115580130). With Mike Hand and Kawika Pierson.
- Financial Panic, Economic Threat, and Sovereign Debt Crises, *Public Money and Management*. 32/3 (2012) 164-166.
- Back to the Future: Making Public Administration a Design Science, *Public Administration Review*. 70/Special Issue (December 2010) s295-s297. With Michael Barzelay.
- The Fox and the Henhouse: On the Wisdom of GAO Audits of the Federal Reserve, *The Economists' Voice*. 7/4 (2010) 1-6. With Steve Maser.
- Let's Try to Measure our Influence on Practice, *Public Money and Management*. 29/4 (July 2009): 203-8.
- Fixed Assets Reporting and Reply, *Public Budgeting & Finance*. 18/1 (Spring 1998) 94-98; 124-127. With E.A. Littrell.
- Two Cheers for Full Disclosure, *Municipal Finance Journal*. 12/4 (1991) 1-23. With E.A. Littrell.
- Taking Full Advantage of Cash Pools, *Journal of Policy Analysis and Management*. 7/2 (1988) 353-56; and Cash Pools Defended, *Journal of Policy Analysis and Management*. 8/2 (1989) 325-329.
- Using Per-Unit Subsidies to Help Balance Budgets, *Journal of Policy Analysis and Management*. 4/1 (1984) 72-77.
- Looking Out for #1, *Canadian Public Policy*. 10/2 (1984) 239-44. With W.T. Stanbury.
- The Problem of Higher Education Finance, *Policy Analysis*. 3/4 (1978) 78-82. With Gary Fiske.

### ***Review Essays in Refereed Journals***

- Capitalism Is Biased toward Capitalists, a review of Piketty's *Capitalism in the 21<sup>st</sup> Century*. *Journal of Comparative Policy Analysis*, 17/3 (2015) 305-309.
- What about the Losers in the Race to the Top? *Education Review*, 16/9 (2013) 1-13. With Polly Rizova.
- How to Privatize Public Enterprises, *Public Administration Review*, 70/6 (2010) 964-967.
- Finding Institutional Purpose, *Journal of Public Administration Research and Theory*, 20/3 (2010) 723-733.
- 'Netcentric' Organization, *Public Administration Review*. 66/4 (2006) 619-623.
- The New Public Management, *Journal of Policy Analysis and Management*. 16/1 (1997) 165-176.
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- State Fiscal Management: What Practitioners Can Learn from Risk Management Theory, Chapter 21 *Handbook of Government Budget and Revenue Forecasting: Theory and Practice* (New York: Macmillan, 2008) 477-500. With Bruce Gates.
- Betting on the Future with a Cloudy Crystal Ball: Revenue Forecasting, Financial Theory, and Budgets - An Expanded Treatment, *PAR online*, 67/5 (September-October 2007) 48-66. With Bruce Gates. And Response to Commentators, *PAR online*, 67/5 (September-October 2007) 88-93, reprinted in *Debating Public Administration: Management Challenges, Choices, and Opportunities*, R.D. Durant and Jennifer R.S. Durant (eds.) CRC Press, 2012.
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- Case Teaching and Intellectual Performances in Public Management. In *Thinking Like A Policy Analyst*, edited by Iris Geva-May (New York & London: Palgrave-Macmillan, 2005): 83-108. With Michael Barzelay.
- Does Oregon Need a Rainy Day Fund? Like a Fish Needs a Bicycle. *State Tax Notes*, Vol. 36, No. 2, (April 11, 2005) 48-56. With Bruce Gates, Jessica Brown, Jason Page, and Yoshida.
- Valedictory Editorial, *International Public Management Journal*, 8/2 (Summer 2005) vii-xii.
- Dialogue on the Definition and Evolution of the Field of Public Management, *International Public Management Review*, 4/2 (2003) 1-19. With Steve Kelman, Harvard University, L.R. Jones, and Kuno Schedler, University of St. Gallen.
- The Political Economy of Public Administration. In *Principles and Practices of Public Administration*. Jack Rabin, Robert F. Munzenrider, and Sherrie M. Bartell, (eds.) New York: Dekker, 2003: 801-848. Revised, Chapter 28 of the *Handbook of Public Administration* (third edition) Rabin, Hildreth, & Miller (eds.). New York: Marcel Dekker, Inc., 2007: 1063-1100.
- Budget Execution and Management Control. *Encyclopedia of Public Policy and Administration*, New York: Dekker, 2002: 1/ 80-87. With L.R. Jones and Jerry McCaffrey.
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### **Book Reviews**

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Berne & Schramm, *The Financial Analysis of Governments*, in *Public Budgeting and Finance*. 11/4 (1991) 104-6.

Rogers, *The Impact of Policy Analysis*, in *Public Choice*. 61/3 (June 1989) 293-4.

Heckscher, *The New Unionism*. in *Political Science Quarterly*. 103/4 (Winter 1988-9) 748-9.

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Carroll, *Environmental Diplomacy*, in *Political Science Quarterly*, 99/1 (1984) 130-131.

Breton & Wintrobe, *The Logic of Bureaucratic Conduct*, in *Political Science Quarterly*. 98/3 (1983) 340-1.

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FRED THOMPSON

### *Published Reports and Monographs*

*Achieving Dynamic Economic Growth: Report of the Blue Ribbon Commission on the Republic of Macedonia.* United Nations Development Program, Bratislava, 2006. With Josef Brada and Taki Fiti, team leaders, and others.

*Efficiency Counts: Developing the Capacity to Manage Costs at the Air Force Material Command.* IBM Endowment for the Business of Government, 2003. Reprinted in Breul and Gardner (eds.) *Human Capital 2004* (Lanham MD: Rowman & Littlefield, 2004: 251-300). With Michael Barzelay.

*The Culture Wars by Other Means: Environmental Attitudes and Cultural Biases in the Northwest.* SFU-UBC Centre for the Study of Government and Business, 2000. With Richard Ellis.

*Budget Strategy and Political Development: Mexico, 1920-1970.* Institute of Latin American Studies, University of Texas, ASPA/SICA Occasional Paper 2/3, 1984. With D. Cothran, NAU.

*Responsible Regulation: An Interim Report.* Economic Council of Canada, 1979. W.T. Stanbury, senior author.

### PROFESSIONAL SERVICE

**University:** Faculty representative, Board of Trustees & Atkinson Committee, 1992-5; IRB, 1996-2005, 2008-14; Search committee chair – Paulus Chair (Director of Public Policy Center); University re-accreditation team and chair, finance committee, 1999-2000; Excellence Commission, 2005-6. **AGSM:** Atkinson Executive Committee, 2005-7; Atkinson Personnel and Budget Committee, 1986-95 (chair every third year), 2005-7; and 2010-2014; Atkinson Dean Search committee faculty representative, 1990, 1998, 2003, 2007; Search committee chair – Atkinson Chair (finance), 1996; Jackson Chair (international management), 1992 & 2003; marketing, finance, accounting, and IT; Atkinson accreditation team 1994, chair re-accreditation team 2002, 2008; NASPAA, Principal Representative, 1990-94, 2002-3, 2009-10.

**Organizations:** APPAM; ASPA, Waldo Award Committee, 1994 & 1995, Chairman 1995; *Association for Budgeting and Financial Management*, President, 1998, Executive Council, 1991-7, Wildavsky Award Committee, 1993 & 2006, Chair, 1995, 1996, & 2001; Howard Award Chair, 2000; Curro Best Student Paper Award Committee, 1992-7; NASPAA, Site Visit Team Chair, 2003 & 2005, member 1997, 2002, 2007, chair, dissertation award committee, 2006, chair, NASPAA/ASPA Distinguished Research Award committee 2010; *Section on Public Administration Research and Theory*, Executive Committee, 1996-1999; Academic Advisory Board – *Cascade Policy Institute*; Board of Directors, *Oregon Public Affairs Network*, 1998-2002, *Financial Publications, Inc.*, Burkhead Award Committee, 1995. Program Committees: ABFM, ASPA, APPAM, IPMN, multiple occasions.

**Editorial Boards:** *Advances in International Comparative Management*: 1994-6; *International Journal of Organization Theory and Behavior*: 1997-2006; *International Journal of Public Administration*: 2001-present, *Journal of Comparative Policy Analysis*: 1997-present; *Journal of Public Administration Research and Theory*: 1996-2006; *Journal of Public Procurement*, 2007-present; *Municipal Finance Journal*: 1990-present; *PA Times*: 1995-8; *Policy & Society (Singapore)*: 2007-present; *Policy Studies Journal*: 1989-92; *Public Administration Quarterly*, 2000-present; *Public Administration Review*: 1993-6, 2000-3; *Public Administration and Management*: 1996-present; *Public Budgeting & Finance*: 1995-present; *Public Finance and Management*: 2007-present; *Public Money and Management (UK)*: 2007-present; *Western Political Quarterly*: 1991-2/*Political Research Quarterly*: 1993; Contributing Editor: *Policy Sciences*: 1996-2002; Editor *International Public Management Journal*: 1996-2005, Founding editor, 2005-present; Associate editor *Journal of Comparative Policy Analysis*: 2006-present.

**Occasional Referee:** *American Journal of Political Science*, *American Political Science Review*, *American Journal of Public Administration*, *Armed Forces and Society*, *British Journal of Management*, *California Management Review*, *Canadian Journal of Political Science*, *Canadian Public Administration*, *Canadian Public Policy*, *Economics & Politics*, *Journal of Management History*, *Journal of Policy Analysis and Management*, *Management Science*, *Perspectives on Politics*, *Philosophy of Management*, *Policy Analysis*, *Political Science Quarterly*, *Public Choice*, *Public Management Review*, *Science*, *Sloan Management Review*, *State & Local Government Review*; Brookings Institution, Cambridge University Press, Chicago University Press, Columbia University Press, CQ Press, Duke University Press, Georgetown University Press, Jossey-Bass Publishers, HarperCollins College Publishers, Stanford University Press; Smith-Richardson Foundation; National Academy of Sciences; Pew Trust.

**Public Service:** Oregon Legislative Revenue Office, Academic Advisory Group, Oregon Tax Incidence Model, 2014-6; Oregon Department of Transportation, DMV Advisory Board, 2013; Oregon Law Commission Work Group on Reforming Public Borrowing, 2004-2010; Oregon Mayors' Association Advisory Committee, public borrowing, 2000-1; Oregon Public Charter School Task Force, 1998-9; Oregon Government Standards and Practices Commission, 1995-9; Council of Economic Advisors, 1987-90 (Oregon); Governor's Task Force on School Finance Reform (Oregon) 1988-9; Advisory Board, California Legislative Committee on Consumer and Corporate Affairs, 1979-81; Task Force on State Budgeting, National Center for Higher Education Management Systems, 1975.



## FRED THOMPSON

**Consulting:** *Canada* - House of Commons, Committee on Regulatory Reform, Consulting and Audit, Canada. *New York* - Attorney General's Office of Consumer Affairs; *Oregon* - Public Utility Commission, Department of Vocational Rehabilitation, Oregon Progress Board, Treasury Department, Task Force on Revenue Restructuring; *U.S.* - Office of Performance Improvements and Management Reengineering, UNSECDEF (COMPTROLLER), Air Force Materiel Command, Air Staff – Office of Plans and Programs, Defense Secretary's Commission on Base Closure and Realignment, Arthur Andersen Office of Government Services, NHTSA, National Institute of Drug Abuse, NIOSH.

### ACADEMIC HONORS & AWARDS

Atkinson Graduate School of Management Award for Outstanding Scholarship, 2013  
National Academy of Public Administration, Elected Fellow, 2011  
Defense Acquisition University Research Paper Competition, Hirsch Award, 2011  
Atkinson Graduate School of Management Award for Outstanding Scholarship, 2007  
Willamette University, United Methodist Award for Exemplary Teaching and Service, 2007  
Association for Budgeting and Financial Management, Aaron B. Wildavsky Award for Lifetime Scholarly Achievement in the Field of Public Budgeting and Financial Management, 2005.  
NASPAA/ASPA Distinguished Research Award, 2000  
Willamette University President's Award for Excellence in Scholarship, 2000  
Fellow, SFU-UBC Centre for the Study of Government and Business. 1999-2009.  
ANBAR Citation of Excellence. 1997. With E.A. Littrell  
Willamette University, Trustees' Award for Excellence in Teaching, 1995  
American Society of Military Controllers, Outstanding Author Award. 1994. With L.R. Jones  
PAR's William E. Mosher and Frederick C. Mosher Award, Best article by an Academic, 1994  
Public Management Section, Academy of Management, Outstanding Meeting Paper Award, 1982.

### INTERNATIONAL ACTIVITIES

Visiting Professor, Managerial Economics and Strategy, London School of Economics, 2007-8  
Distinguished International Guest 30<sup>th</sup> Anniversary Celebration, Center for Economic Research and Training (CIDE), Mexico City, October 2006  
United Nations Development Program, Blue Ribbon Commission on Macedonia, 2006  
United Nations Development Program, Survey Team Member, The Ukraine, 2004-5  
Visiting Fellow, Centre for Analysis of Risk and Regulation, London School of Economics, 2002  
NAPA Professor, Georgian Institute of Public Affairs, Tbilisi, Georgia, Summer 2001  
Fulbright Senior Scholar, National School of Public Administration, Brasilia, Brazil, March 2001, Higher School of Economics, Moscow, Russia, September 2000  
Visiting Professor, Graduate School of Economics, Aomori Public College, Japan, Summers 1993 & 2000  
Distinguished Guest, New Zealand Institute of Chartered Accountants, February 1999 (with L.R. Jones)  
Clara Ihrig Linhardt Traveling Fellowship, Mexico and Central America, 1970-71